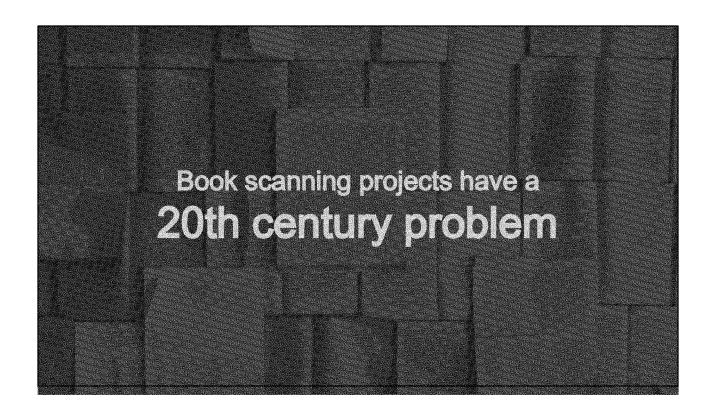
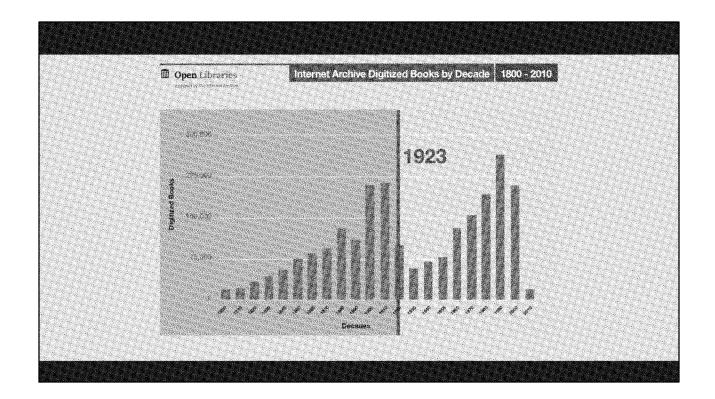
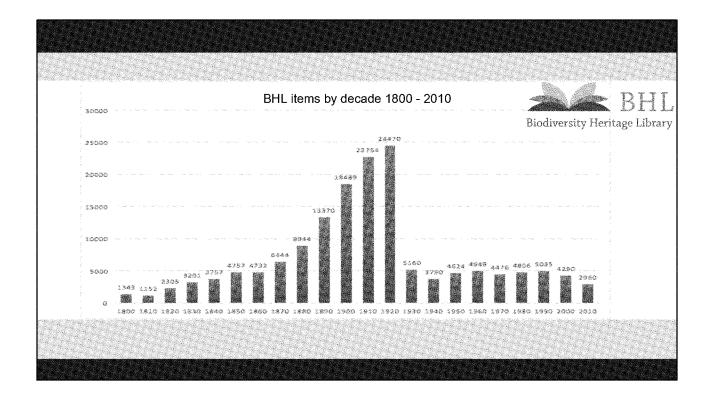
McNamara Declaration Exhibit 108



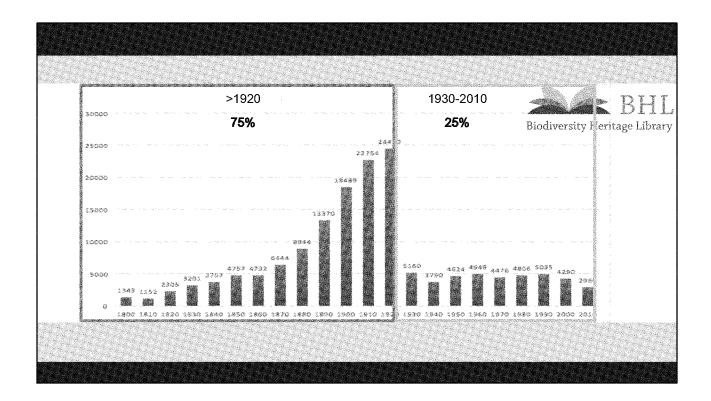




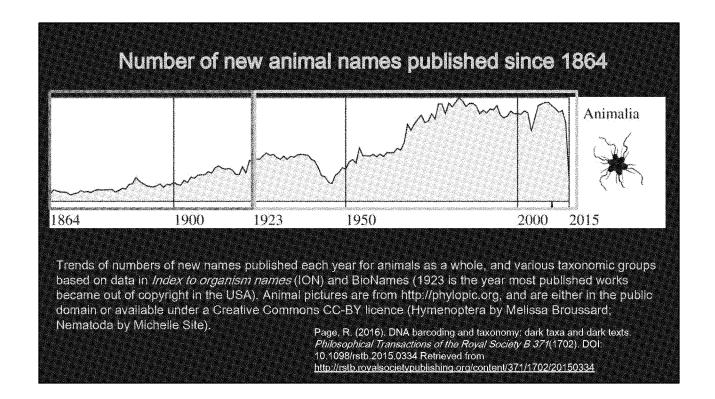


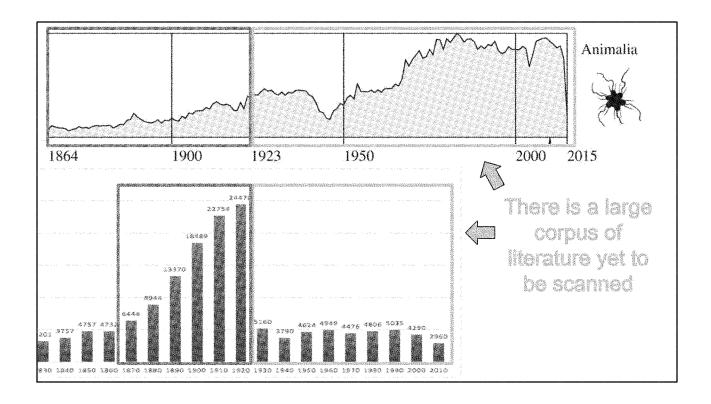


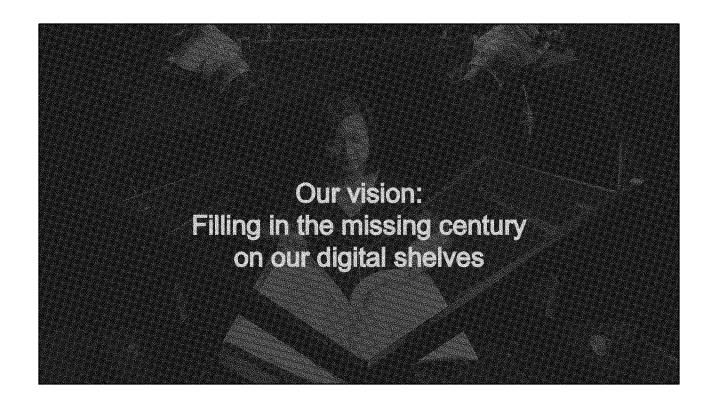
Data limitations: 3/3 of items in BHL don't have year designation in Item export



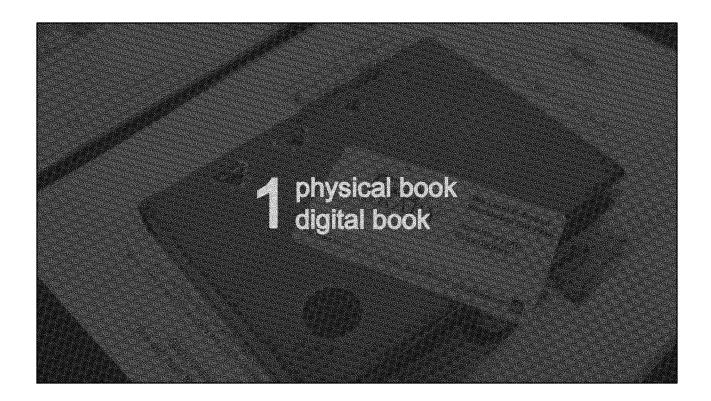
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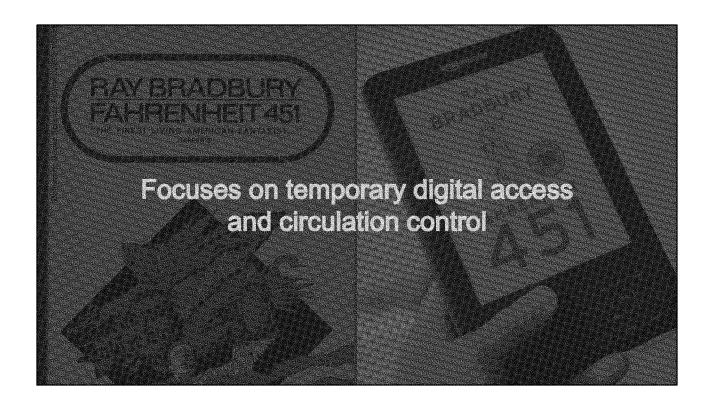




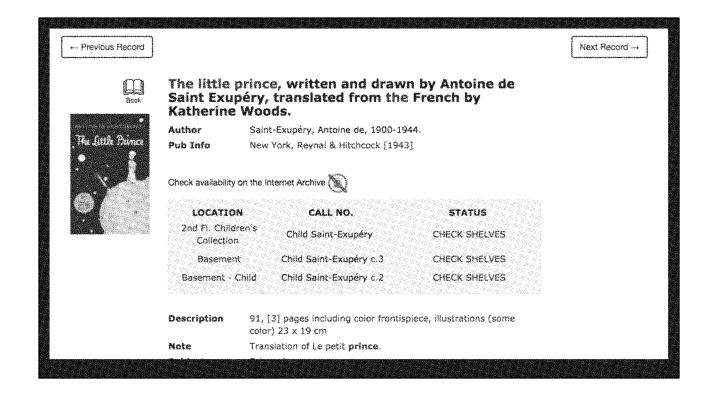




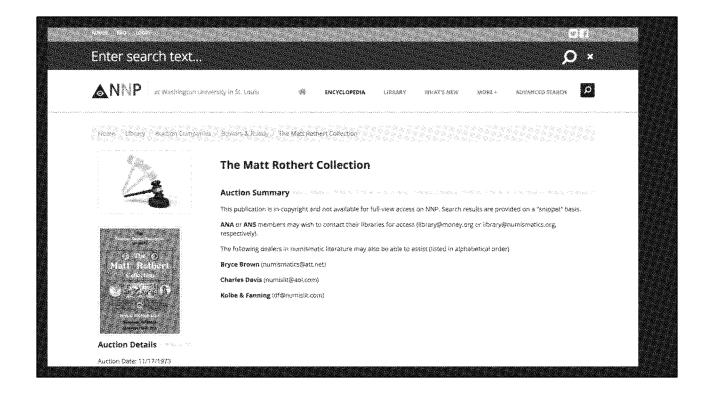
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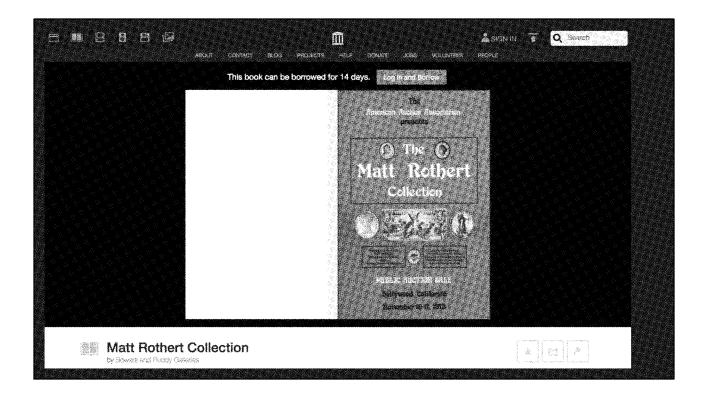


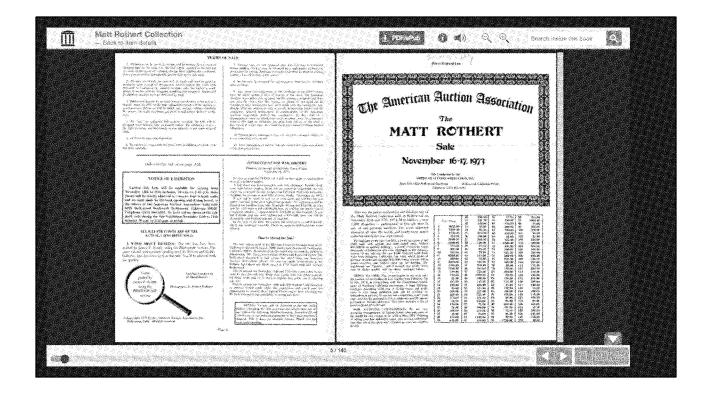
Controlled digital lending offers: temporary digital access to books and circulation control. This ensures that a library will not have to buy the same content over and over, simply because of a change in format, AND that the author is not hurt by the proliferation of unauthorized copies into the market.





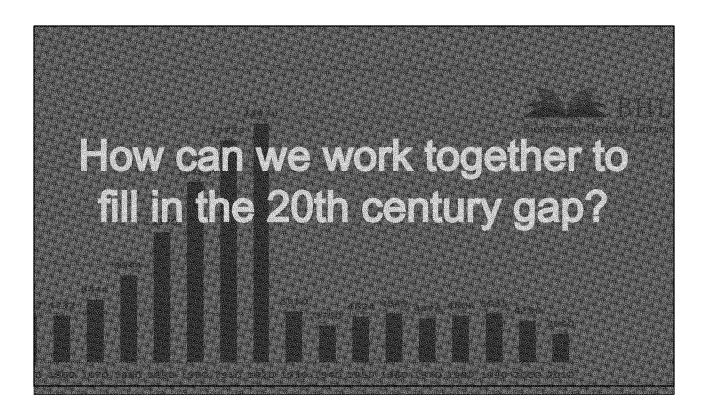






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